



SAN MATEO COUN

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Multi-city Working Group October 31, 2017

RICAPS technical assistance is available through the San Mateo County Energy Watch program, which is funded by California utility customers, administered by Pacific Gas and Electric Company (PG&E) under the auspices of the California Public Utilities Commission and with matching funds provided by C/CAG.





2:50 - 3:00 PM

Agenda

1.	Introductions	1:00 – 1:05 PM
2.	Setting the Stage for Cultural Change for Deep Emissions Reductions: Role of Marketing and Outreach (DNV GL)	1:05 – 1:10 PM
3.	 Local efforts across San Mateo County City of Brisbane Marketing & Outreach Efforts: Climate Facts and Large Landscape Audits Karen Kinser, Deputy Director of Public Works, City or Brisbane Sustainability Messaging for Sea Change San Mateo County Jasneet Sharma, Climate Resiliency Specialist, County of San Mateo 	1:10 – 1:50 PM
4.	 Marketing for Action: Guide for Sustainability Managers Interactive Activity: Sharing Best Practices in Sustainability Marketing & Outreach What's worked well? What do you see as priorities moving forward? 	1:50 – 2:50 PM

5. Wrap Up & Next Steps

Setting the Stage for Climate Action

Many ways to address behaviour change



City of Brisbane



Examples of Community Engagement



Your Weekly News & Updates from the City of Stars!

A lot of public meetings & workshops are coming up, and we wanted you to know all the details!

Visit Our Website

Climate Fact #3

The Open Space and Ecology Committee is endeavoring to provide one climate fact each week. These facts are to call community awareness to global warming impacts as a measure of the Climate Action Plan of the City of Brisbane.

Click to enlarge image

Climate Fact #3

One-fourth of the Earth's species could be extinct by 2050 due to climate change impacts. Climate change has altered weather patterns and vegetation growth, which in turn changes available habitat and food for species. Species are forced to migrate to cooler areas to survive. Increased migration to cooler areas increases competition for resources, thus increases predation and opportunity for disease. If greenhouse gases are capped, and temperature rose minimally, then the extinction rate could be halved.

Climate Fact #1 The Open Space and Ecology Committee is endeavoring to provide one climate fact each week.

These facts are to call community awareness to global warming impacts as a measure of the Climate Action Plan of the City of Brisbane.

Climate Fact #1

Each gallon of gasoline burned produces 19.6 pounds of the greenhouse (heat-trapping) gas carbon dioxide. Carbon in the gasoline combines with oxygen from the air to produce the CO2, which is why it weighs more than the gasoline itself. The U.S Energy Information Administration website has more information about burning of gasoline and formation of carbon dioxide. www.eia.gov/

OPEN SPACE & ECOLOGY COMMITTEE

Climate Fact#13

Water is heavy—over 60 pounds per cubic foot! Between 2-3% of California's electricity is used to move water around the state, so saving water is doubly beneficial—good for its own sake, and a way to shrink your carbon footprint.

> OPEN SPACE & ECOLOGY COMMITTEE

CLIMATE FACT #45

The sixth "One Planet" principle is Sustainable Water. Sustainable water focuses on using best practices in water conservation, including water efficiency, recycling and surface water management. There are several ways to save water, such as installing aerators to limit water flow from your faucets and shower heads, only running the washing machine and dishwasher when you have full loads, and capturing water in a bucket while waiting for your shower water to heat up. To maintain your yard, consider installing a rain barrel to catch rainwater and roof runoff. The sustainable use of water is key to ensuring there will be available resources for future generations. The "One Planet" principles were incorporated into the City Council adopted Sustainability Framework to aid in future development and the sustainable use of resources.

- Open Space and Ecology Committee

The Open Space and Ecology Committee is endeavoring to provide to the community one climate fact each week. These facts are to call community awareness to global warming impacts as a measure of the Climate Action Plan of the City of Brisbane. View online >> For further reading: Brisbane Baylands Sustainability Framework http://wateruseitwisely.com/100-ways-toconserve/ Learn about water conservation programs and rebates: http://bawsca.org/



(Bay Area Water Supply and Conservation Agency) Water conservation rebate programs

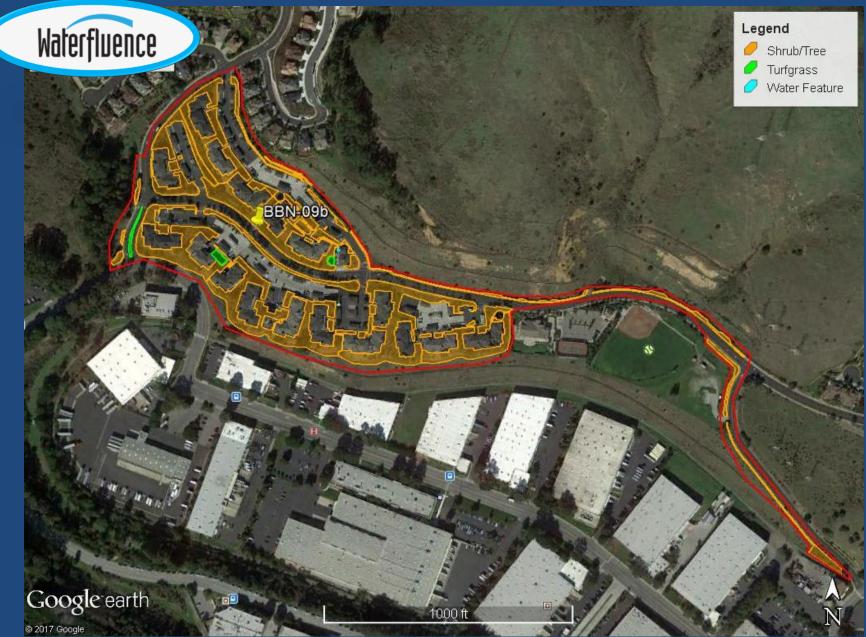
• Washing machine rebate program

- goal 2% of households per year
- Reached saturation level, about 30% of homes
- Best marketing via brochures at retail locations (Lowes, Home Depot) and City Hall
- High Efficiency Toilet rebate
 - goal 1% of households per year, achieve ½ to ¾ of goal
 - Same marketing as washing machine program
- Rain Barrel rebate
- Lawn Be Gone! rebate
- Earthcapades elementary school assemblies
- Large Landscape Audit Program

Large Landscape Audits

- Chose program because recent CA drought regulations targeted landscaping
- Landscape water was largest waste sector, with Brisbane residential water use at 40 gal/capita/day
- Pilot ten (10) sites, five (5) were City sites sports fields, parks

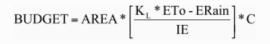
Altamar HOA audit





Water Budgets

Our water budget equation is based on the Landscape Coefficient Method that is the standard of the Green Industry. It is endorsed by the Irrigation Association, California Landscape Contractors Association, California Urban Water Conservation Council, and over 300 water agencies as the best methodology for identifying and maximizing landscape irrigation efficiency.

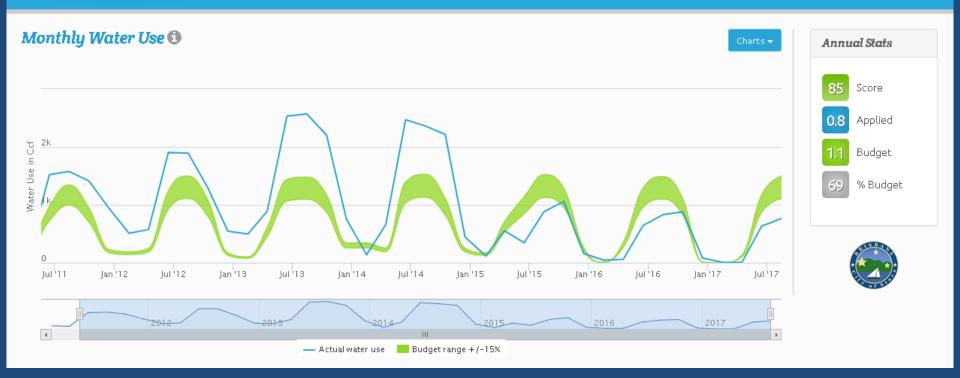


- BUDGET Volume of water budgeted for a given hydrozone area for a given period. The overall water use budget for a site is the sum ofbudgets over all hydrozones.
- AREA = Landscape area irrigated in hydrozone (square feet).
- $\mathbf{K}_{\mathrm{L}} = \mathbf{K}_{\mathrm{S}} * \mathbf{K}_{\mathrm{D}} * \mathbf{K}_{\mathrm{MC}}$
- K_s = Species or plant factor relating a specific plant type's water requirements as a fraction of ETo.
- K₀ =
 Density factor accounting for differences in vegetation density or collective leaf area among landscape plantings. The default value is 1.0. For sparsely planted areas, the density factor is less than 1.0. For areas with multiple tiers of foliage canopies, the density factor is greater than 1.0.
- K_{MC} = Microclimate factor adjusting ETo for variations in exposure. The default value is 1.0. For areas with abundance of shade (e.g., the north side of buildings and under mature trees), for example, the microclimate factor is less than 1.0. For plantings surrounded by heat-absorbing surfaces or reflective surfaces, the microclimate factor is greater than 1.0.
- ETo = Reference evapotranspiration (inches) equals the depth of water evaporated and transpired from a reference crop (4 to 7 inch tall fescue grass) with an abundant water supply. ETo is the "standard" measure of water needs from which other plant types are compared via K_c.
- **ERain =** Effective rainfall (inches) equals the depth of rain effective in offsetting ETo for each hydrozone. Effective rainfall varies widely with rainfall frequency, magnitude, time of year, and root zone depth.
- IE = Irrigation Efficiency measures the percent of applied water that is beneficially used by plants. All irrigation systems have some inefficiencies as water is lost as runoff, overspray, or percolates past the root zone.
- C = Conversion factor putting the water budget in desired volumetric terms. A factor of 0.0008333 puts the water budget into hundred cubic feet (ccf). A factor of 0.0006233 puts the water budget into thousand gallons.



Water Budget vs Water Used

AltamarHOA



Waterfluence

Dashboard of Sites

Active	Rate Code	Site ID	Site Name	Contact Group	Туре	Acres	Annual Applied	Annual Budget	Over Budget	Score	Field Survey	Preapprove Survey	Last View	Alerts
Yes 🔻	•			v	•						•	•		
Yes	BBN	BBN-01a	BrisbaneElementary	City of Brisbane	School	1.8	2.1	2.6	0.0	61			Oct-17	
Yes	BBN	BBN-01b	MissionBlueBallPk	City of Brisbane	Public Park	2.3	3.6	2.3	1.3	20			Oct-17	
Yes	BBN	BBN-01c	LipmanField	City of Brisbane	Public Park	1.8	0.8	2.7	0.0	57			Oct-17	(APPA)
Yes	BBN	BBN-01d	CommunityPark	City of Brisbane	Public Park	1.6	3.2	2.4	0.8	36			Oct-17	A
Yes	BBN	BBN-01e	Brisbane Marina	City of Brisbane	Public Park	2.5	1.9	2.0	0.0	35			Oct-17	
Yes	BBN	BBN-02a	2000SierraPtPkwy	Diamond Investment Properties	Commercial	2.6	2.6	2.7	0.0	96			Jun-17	(B)
Yes	BBN	BBN-02b	8000MarinaBlvd	Diamond Investment Properties	Commercial	1.4	3.0	2.4	0.6	59			Jun-17	
Yes	BBN	BBN-03	3280Bayshore	BioMed Realty	Commercial	1.8	2.3	1.2	1.1	18			Oct-17	
Yes	BBN	BBN-04a	5000MarinaBlvd	SentinelDevelopment	Commercial	0.7	0.5	2.8	0.0	48			Jul-17	
Yes	BBN	BBN-04b	7000MarinaBlvd	SentinelDevelopment	Commercial	1.2	2.1	2.6	0.0	66			Jul-17	
Yes	BBN	BBN-05	2000ShorelineCt	Hilton	Commercial	0.7	1.4	2.1	0.0	37				
Yes	BBN	BBN-06	425ValleyDrive	Woodmont Real Estate Services	Commercial	1.3	2.1	1.2	0.9	19			Sep-17	
Yes	BBN	BBN-07	455ValleyDrive	Harvest Properties	Commercial	1.5	0.9	1.9	0.0	61			Oct-17	
Yes	BBN	BBN-08	ViewpointHOA	Citiscape Property Mgmt Group	НОА	8.3	2.1	1.8	0.3	63			Oct-17	A
Yes	BBN	BBN-09a	LandmarkHOA	The Manor Association	НОА	3.0	3.0	1.6	1.4	15			Oct-17	
Yes	BBN	BBN-09b	AltamarHOA	The Manor Association	НОА	6.9	0.8	1.1	0.0	85			Aug-17	6
Yes	BBN	BBN-09c	LandmarkRidge	The Manor Association	НОА	3.9	1.5	1.6	0.0	59			Oct-17	
Yes	BBN	BBN-10	1000MarinaBlvd	Davis Partners	Commercial	1.3	2.6	2.6	0.0	60			Sep-17	
Yes	BBN	BBN-11	150NorthHill	West Valley Properties	Commercial	0.7	3.4	1.3	2.1	7			Mar-17	
Yes	BBN	BBN-12	100NorthHill	Prop-Art	Commercial	0.6	1.8	1.9	0.0	86			Mail	
Yes	BBN	BBN-13	380ValleyDr	Pacific Gourmet	Commercial	0.3	3.4	2.8	0.6	44			Mail	
Yes	BBN	BBN-14	5000SierraPt	Double Tree Hotel	Commercial	0.9	2.0	2.7	0.0	47			Mail	

Waterfluence Message Board

Message Board 🚯						
Visibility*	Date	Message	Author	Role		
Public	02/13/2017	The City of Brisbane relaxed its twice per week irrigation restrictions, but some requirements still in effect. See www.brisbaneca.org/drought- still-on	Jerry Flanagan	Agency		
Public - Emailed	06/22/2015	Added Michael Towle as landscaper contact per Ric's email.	Melissa	Admin		
Public - Emailed	06/19/2015	Per request from Paul Schultz of Cagwin, removed Steve/Cagwin as landscaper contact. Please provide current landscaper's contact into to keep them in-the-loop with water use.	Melissa	Admin		
Public	01/20/2015	Corrected map based on info from Loren and Howard Wheeler. Emailed Loren and Ric follow-up.	Melissa	Admin		
Public	01/14/2015	Requested info on overlap again.	Melissa	Admin		
Public	01/08/2015	Re-mapped, "over-mapped" to account for steep slopes in shrub areas. Overlap w/Viewpoint. Emailed Loren & Paul w/update and request for info on overlap.	Melissa	Admin		
Showing 1-6 ol	f 8 items.			1 2 »		

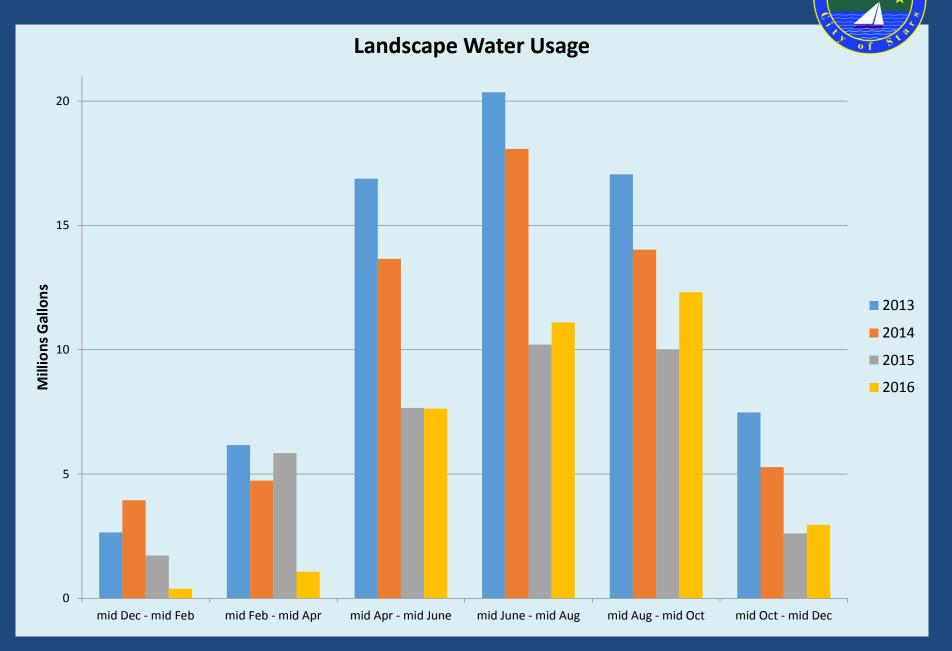
People 🛈

Waterfluence

Start Date* End Date* Role Organization Person Recency* Frequency* 12/31/2014 07/27/2017 O Main Contact The Manor Association Ric Perez <ric@manorinc.com> 6 Serpico Landscaping 👩 Michael Towle <MTowle@serpicolandscaping.com> 06/21/2015 01/13/2017 2 Candscaper \sim Cagwin and Dorward 13 12/31/2014 Steve Soriano <steve.soriano@cagwin.com> 06/18/2015 08/21/2016 D Landscaper \sim

O Add Other Contact

How well we did





COMMUNICATION & MESSAGING FOR SEA LEVEL RISE



RICAPS // OCTOBER 31, 2017



PRESENTATION GOALS

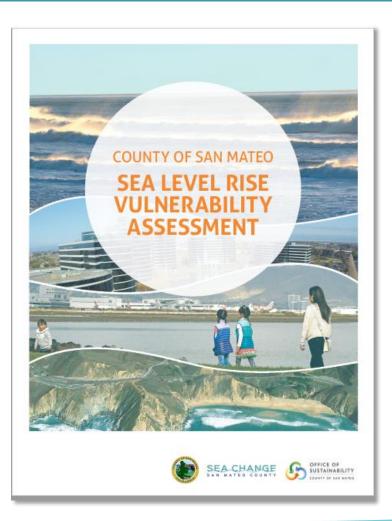
- Provide an overview of:
 - Phase II & III
 - Need for communications & messaging plan

TEO COU

- Key plan components
- Collaborative Approach

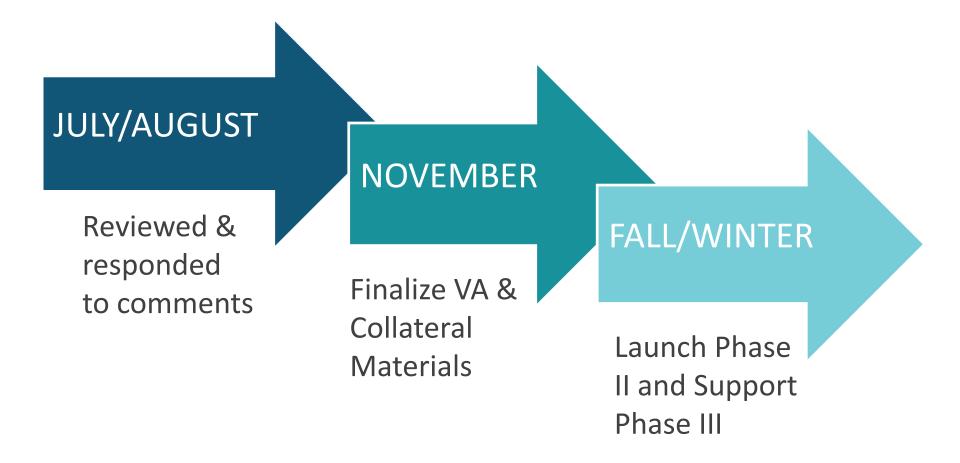
DRAFT VULNERABILITY ASSESSMENT

- Released April 2017
- Stakeholder meetings
- Presentations to local boards and organizations
- Public events



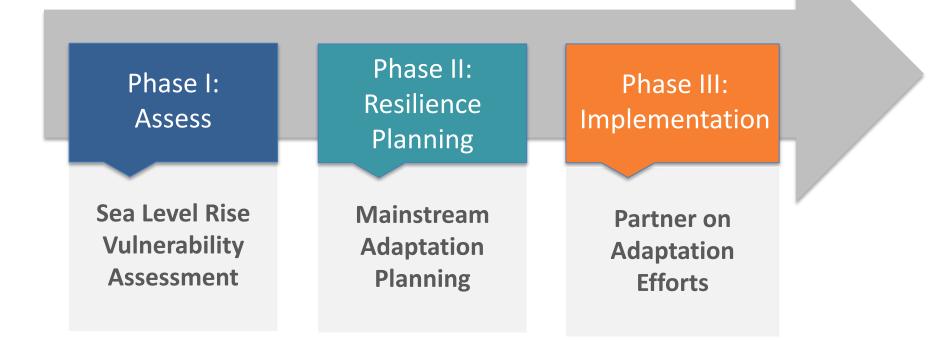


PHASE I: FINAL STEPS





PHASE II AND PHASE III





PHASE II AND PHASE III



NEED FOR MESSAGING PLAN

- Risk Communication
- Consistency on Issue Framing
- Call to Action
- Collaboration and Coordination



RECENT FLOODING AND EROSION

Redwood City, Feb. 2017

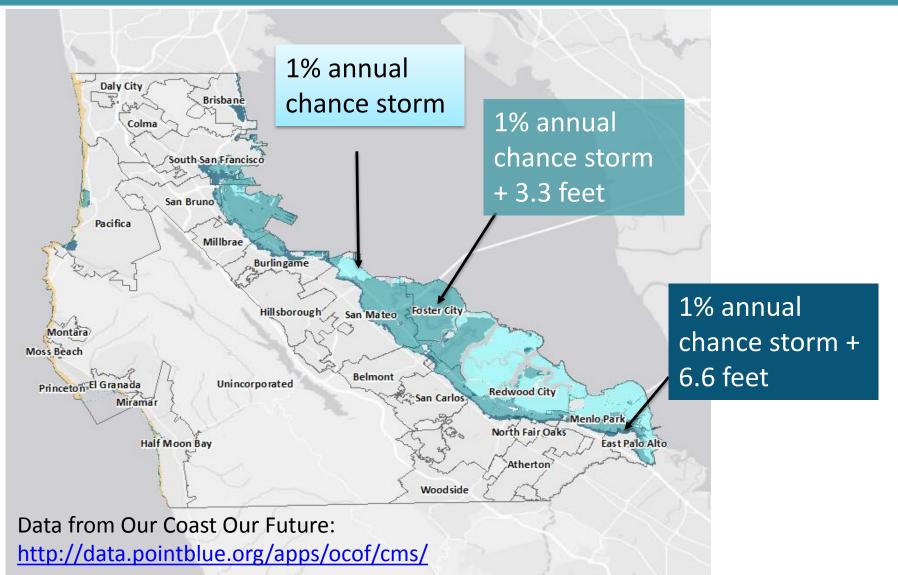




San Mateo County Declares New Emergency in Wake of Damaging Storms



FUTURE IMPACTS



FUTURE IMPACTS



7,000 acres of wetlands

\$34 billion in assessed value

360 miles of roads

Over 100,000 people

Based on 3.3 feet of sea level rise and a 1% annual chance storm

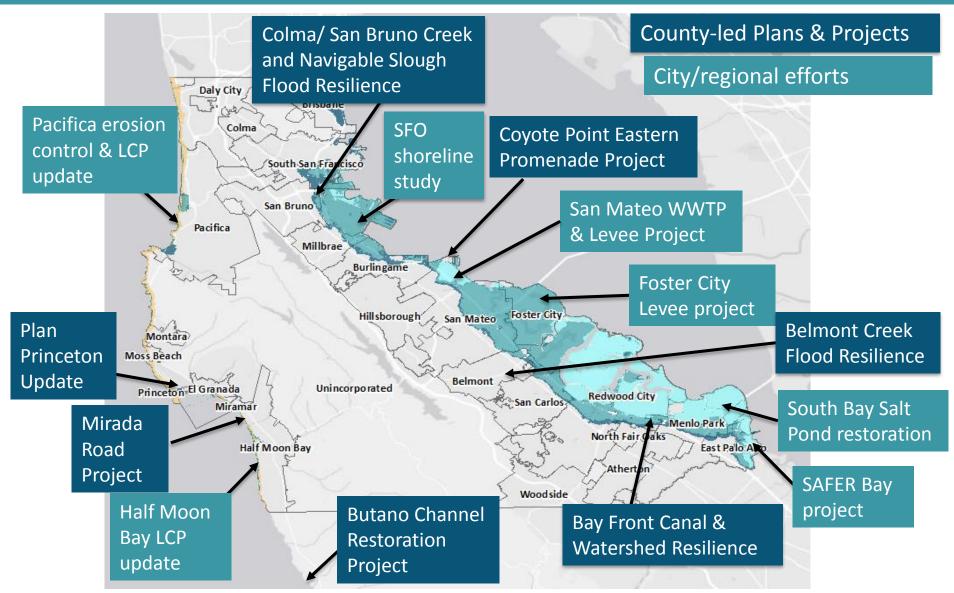
SEA CHANGE

NEED FOR MESSAGING PLAN

- Consistency on issue framing
 - Raise awareness
 - Tailored messages
 - Motivate action
- Collaboration and Coordination
 - Who's doing what?
 - What's been done so far?



CALL TO ACTION!



NEED FOR MESSAGING PLAN

- Challenges
 - Scientific uncertainty
 - Technical terminology
 - Lack of awareness
 - Doom and gloom scenario
 - Emotional and personal



SEA CHANGE

COMMUNICATION, MESSAGING & OUTREACH PLAN

GOALS

- Frame as a County-wide issue
- Ensure messaging and framing consistency
- Provide leadership, accountability and empowerment
- Offer resources and technical assistance
- Undertake outreach and engagement



- Communication, Messaging and Outreach Plan
 - Sea Change SMC Website
 - Highlights Documents/Fact Sheets
 - Communication Toolkit
 - Trainings
 - Outreach and Engagement



Sea Change SMC Website

SEA CHANGE

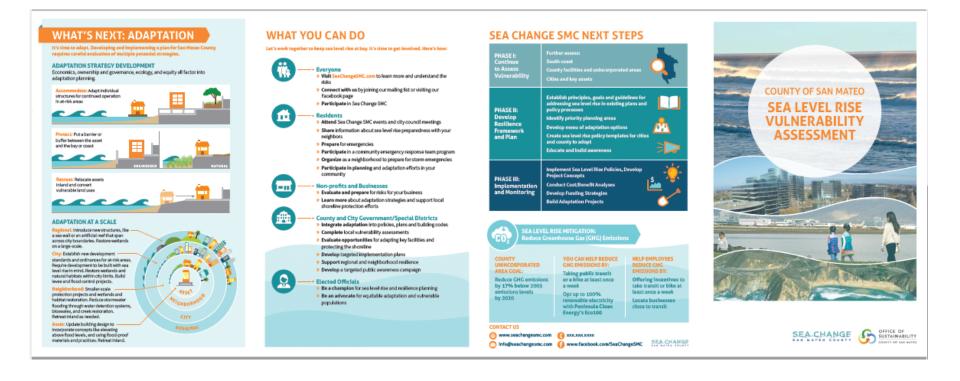


OFTEN REFERRED TO AS "GROUND ZERO" FOR SEA LEVEL RISE, SAN MATEO COUNTY IS ONE OF THE MOST

VULNERABLE REGIONS OF THE BAY AREA. With funding from the Coastal Conservancy, the County of San Mateo is currently working with a broad coalition of governments across jurisdictional boundaries to spearhead an effort to address this challenge and create proactive solutions for our communities.



Highlights Document & City Fact sheets



SEA CHANGE

- Communication Toolkit
 - Background info on sea level rise
 - Guidance on effective communication
 - Framing and messaging talking points
 - Recommendations to utilize fact sheets and other VA information
 - Guidance to support elected officials and policymakers



 Communication and Messaging Training

 Half Day workshop
 Webinar

 On call consultation services





- Outreach & Engagement
- Road Show
- Visualization
 - SLR Visualization
 Viewfinders
 - Shrinking Shores
- SLR Videos





KEY PLAN COMPONENTS

Outreach & Engagement

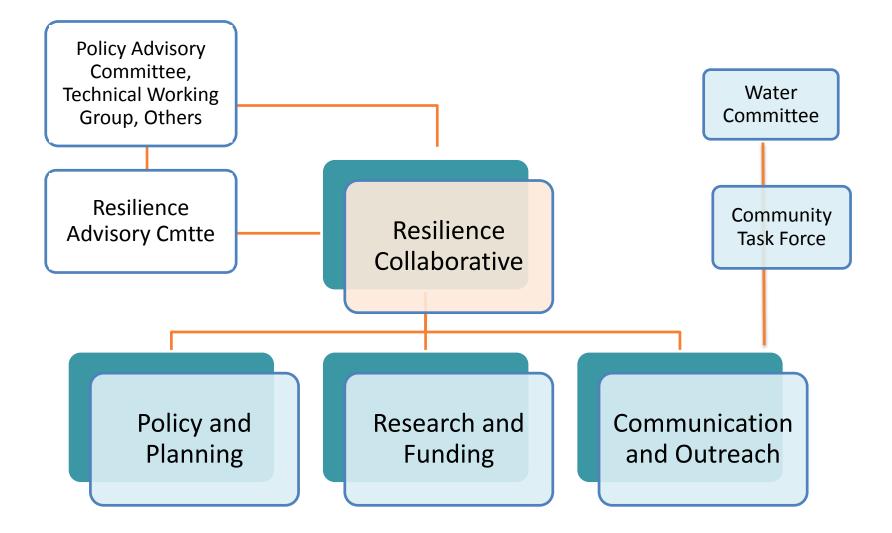
- Youth Exploring Sea Level Rise Science
- Game of Floods
- Regional Adaptation Convening







COLLABORATIVE APPROACH



TACTICS SUMMARY

Grounded in (risk) communication best practices

- Avoid the term 'uncertainty'
- Avoid doom and gloom
- Be consistent
- Make it personal
- Know your audience and tailor messages
- Use effective visuals
- Show progress on issue
- Use multiple strategies
- Give people concrete actions to take



DISCUSSION

- Any questions?
- Feedback on strategy
 - Do we have the right approach?
 - How do we best inform and engage your colleagues about this work?
 - Are you interested in contributing to this effort?



THANK YOU!

Jasneet Sharma Climate Resiliency Specialist jsharma@smcgov.org

Linda Mar/ Pacifica State Beach, Photo by H Papendick



Marketing for Action

- Developed by Vision Flourish
- https://tinyurl.com/usdn111



Marketing for Action

Framework for running environmental behaviour change campaigns

- 1. Determine target behaviors
- 2. Identify target audiences
- 3. Craft messaging and campaign design
- 4. Build trust by building your brand
- 5. Utilize effective marketing tools
- 6. Analyze campaign effectiveness

1. Determine target behaviors

Utilize climate action plans to identify high priority, near-term actions:

- Energy use in residential
- Energy use in commercial
- Transportation
- Solid waste
- Water

1. Determine target behaviors

What specific actions do we want target audience to take?

- Participate in energy efficiency programs
- Take specific actions in individual lives

Think also about metrics, and how do we measure impact of the marketing campaign?

2. Identify Target Audiences

Audience Identification

Environmental Goal	Action	Who Can Participate?	
Reduce Air Pollution	Switch to EVs	Drivers	
Renewable Energy	Install Rooftop Solar	Homeowners	
Energy Efficiency	Use Appliances More Efficiently	Everyone	
Reduce Paper Waste	Opt Out of Junk Mail	Everyone	

2. Identify Target Audiences

Fort Collins Utilities Customer Segmentation Study

Enthusiastic Conservationist

- Environmental/economic impacts factor heavily into decision-making
- Supportive of Climate Action Plan

Cost-Driven Users



- Cost, comfort drive usage decisions
- Willing to participate in conservation programs for cost savings

Receptive but Busy



- Environmental/economic impacts important but very timeconscious
- Willing to participate in conservation programs

Neutral Users

- Neutral about conservation
- Neutral toward Climate Action Plan

Unmotivated to Conserve



- Cost, comfort, convenience drive usage decisions
- Generally disinterested in conservation programs

Greatest single impact on whether marketing for action efforts succeed or flop.

- Text
- Tone
- Length of ad

Target behaviour change = basis of high-level call-to-action

3. Craft Messaging and Campaign Develop and test multiple messages

(A/B testing)



The City of San José spends \$87 each time someone improperly disposes a large item. Do it the right way for **FREE**

La Ciudad de San José gasta \$87 cada vez que alguien se deshace incorrectamente de un artículo grande. Hágalo de la manera correcta **GRATIS**

Thành Phố San José tốn \$87 mỗi lần có người vứt bỏ một đồ vật lớn không đúng cách. Làm đúng cách được **MIẾN PHÍ**

Develop and test multiple messages (A/B testing)



Best practices:

- Keep it simple, clear and accessible
- Design clean, positive
- Keep it positive!!







Rethink the holidays.



Household waste increases 25% during the holidays. This year, celebrate with more fun and less stuff. Give time, experiences, or homemade gifts.



4. Building Trust by Building Your Brand

Developing brand strategy can be complex:

- What is the program's mission?
- What are your values?

Purpose and raison d'etre:

- Who is the audience? What tone will they respond to?
- What feeling(s) do you want your brand to evoke from the target audience?
- Why should your audience care about what you have to say?
- Why should people trust you?

4. Building Trust by Building Your Brand

Building up the birdie brand – positive and accessible, clean design, simple graphics, easy to recognize

- Actions speak louder
- Put it everywhere
- Brand equity



Building Trust by Building Your Brand

Partnerships!!







CLEAN YOUR AIR CONDITIONER FILTERS

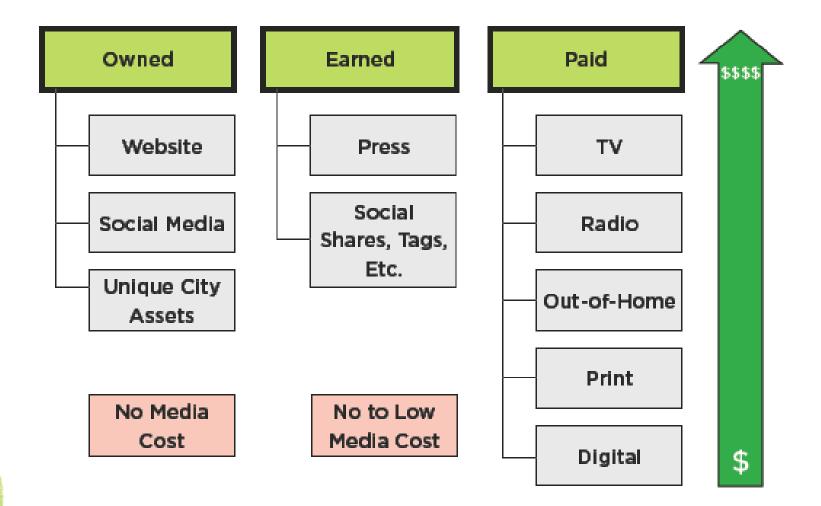
Dirty filters make your A/C work harder and use more electricity. Wash, air dry and reinstall your filter to conserve energy & save money.







5. Media Planning & Beyond



6. Analyze Campaign Effectiveness

During the planning stages, plan for how you will monitor and evaluate success.

 Adjust marketing to maximize reach and effectiveness

Example metrics:

- Impressions billboard views
- Engagement how many people interacted (e.g., clicks, take a pledge, attend event, participate in program)
- Impact on attitudes/behaviors LED sales, surveys, recycling rates, etc..

6. Analyze Campaign Effectiveness

San Jose Metrics, City of San José Environmental Services Department

	FY15-16		FY16-17		
	Google Adwords	Mercury News Digital Ads	Google Adwords	Facebook Ads - English	Facebook Ads - Spanish
Impressions	23,850	183,349	63,400	96,762	77,884
Clicks	1,684	425	6,020	5,967	4,321
CTR	7.06%	0.23%	9.50%	6.17%	5.55%
Cost per click	\$1.19	\$4.71	\$0.50	\$0.34	\$0.46

Interactive Activity

Sharing best practices in sustainability marketing & outreach

- What has worked well?
- What do you see as priorities moving forward?



Wrap Up & Next Steps

- "Let's Talk Climate Applied Research and Practical Guidance for Local Climate Engagement" Webinar
 - November 21, 2017 10:00-11:00am
 - Will provide communications and engagement guidance from ecoAmerica, Dan Barry
 - https://register.gotowebinar.com/register/2162986048224238593
- Municipal Energy Efficiency Call for Projects
 - Pre-Application Workshop on November 6, 2017 at San Carlos City Hall (Enterprise Room)
 - Applications due December 15, 2017
- Energy Efficiency Program Update from the County of San Mateo
 - Available customized for your city/region
 - Contact Kevin Lu (<u>khlu@smcgov.org</u>)
- Next RICAPs Meeting November 28, Webinar 1:30 pm 3:00 pm



SAN MATFO CO

THANK YOU !



watch

SAN MATEO COUNTY